

(CLASSIFICATION)

# ACTION MEMORANDUM

## OFFICE OF THE DIRECTOR

Action Memorandum No. A-262Date 2 July 1963

TO : Deputy Director/Plans  
SUBJECT : Deputy Director/Intelligence  
African Policy Committee  
REFERENCE:

1. The Secretary of State has established an African Policy Committee to be chaired by Assistant Secretary Williams. He has asked that the Agency designate a representative, and our nomination will be Mr. Bronson Tweedy, Chief, Africa Division.

2. In order to insure that the DD/I area is kept informed of State Department thinking in this field, it is requested that Mr. Tweedy arrange with DD/I for a representative to accompany him to the meetings when nonoperational matters are to be discussed, if that is permissible under the ground rules to be established. Further, it is requested that memoranda for the record be kept on the proceedings of these meetings, to be circulated as quickly as possible after the meeting to the Director's Office for information.

(signed) Lyman B. Kirkpatrick

Lyman B. Kirkpatrick  
Executive Director

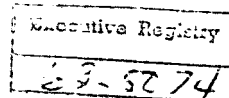
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THE SECRETARY OF STATE  
WASHINGTONLIMITED OFFICIAL USE

June 20, 1963

Dear John:

The continuing need to improve the formulation and execution of United States foreign policy is a matter of deep interest to me and, I know, to you and your Agency as well. The way in which we meet this need clearly depends greatly upon the area of the world or the kind of problem with which we are dealing. In Africa the United States is confronted with rapidly changing internal conditions, readjustment of the old colonial relationship toward a new and more rewarding cooperative arrangement, long-term Soviet bloc activities and aspirations and the emergence of this continent as a more significant force in the world. As a consequence United States policy must deal with many variables. The need is therefore particularly great for full exchange of views and broad coordination of policy within the Federal Government. These twin tasks can, in my opinion, be promoted by the creation of an African Policy Committee. I therefore propose to establish such a committee, and I invite you to designate an appropriate senior official in your Department to be your representative. I have asked Assistant Secretary Williams to be its Chairman and to get in touch with your representative when he has been selected.

As you may know, we have thought that the Latin America Policy Committee has been helpful in evolving our policy in the Western Hemisphere, and with suitable adaptations I would expect that the African Committee could be similarly successful. Unlike many committees the Latin America Committee has succeeded in reducing some of the paper load we all carry, and because its members are prepared to speak for their agencies, it has helped to establish policy positions rapidly and to take action effectively. I think that these characteristics are extremely important, and I would expect the African Committee to emulate them. I know that your representative will play a very helpful role in making this effort a success.

I am

The Honorable  
John A. McCone,  
Director,  
Central Intelligence Agency.

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-2-

I am enclosing a brief background paper on the scope of this Committee. Since the group should be flexible in its approach, it will wish to consider this paper as indicative of its role, rather than as a rigid interpretation of its duties.

Sincerely,



Dean Rusk

Attachment:

Background Paper.

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African Policy Committee

**Mandate:** The Committee is established by the Secretary of State to advise him on policy problems in Africa, to reach decisions on African policy as appropriate, and to improve the coordinated application to current operations of policy considerations.

**Participation (Proposed):**

**Chairman:** Assistant Secretary for African Affairs

**Members (Principals):**

**Representatives from Department of State:**

AF (Office Directors and Advisers  
as appropriate)

S/P

INR

Other Bureaus as appropriate

**Representatives from: Department of Defense**

White House

CIA

USIA

AID

Other Agencies as appropriate

**Functions:**

a) Consider and review the preparation of general policy documents and agree upon their content. Policy documents would include both country policy papers (i.e. strategic studies, country guidelines papers, contingency studies, AID program guidelines, special country policy papers), policy studies of functional character applying regionally or to a number of countries, or specific memoranda on particular problems.

b) Review, as necessary, the implementation of U.S. policy.

c) Review the constitution and functioning of working groups to the extent they are needed. Review their activities and policy recommendations.

d) Consider requirements for policy-oriented internal and external research and insure that such papers do not duplicate each other.

e) Keep the Secretary apprised of salient policy developments of interest to him deriving from the work of the Committee.

f) In light of the above functions, make recommendations on the policy issues arising in African Affairs.